International Newspaper Group

Attract, Reward, and Retain Talent in Today's Manufacturing Market



Introductions



Tyler Hurley | Account Executive

- Served 16 years in the Army as a Military Police Officer
- Deployed to Iraq with the 101st Airborne Division in 2007 and 2009
- 4 years with the United States Army Recruiting Command
- Currently serving in the Army Reserves
- Joined Orion in 2017 with the focus on helping companies develop and improve their military and overall hiring initiatives



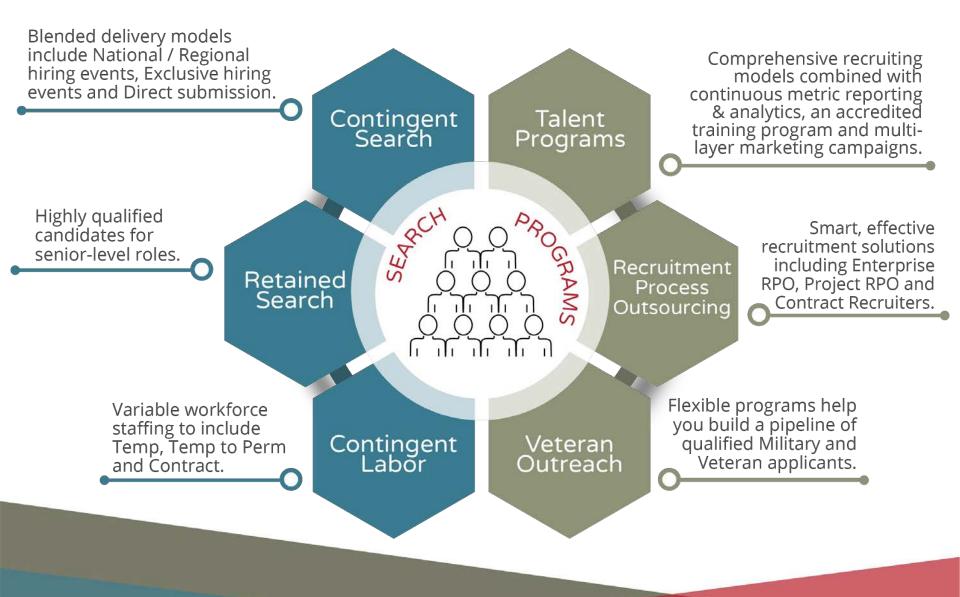
We deliver the talent outcomes that businesses need

Higher quality employees, faster fills and big gains in recruiting efficiency.

A leader in military recruitment since 1991, Orion Talent delivers the precision of our highly successful talent acquisition processes and award-winning RPO solutions to businesses of all sizes.



Orion's Talent Solutions



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Manufacturing Skills Shortage

The skills gap may leave an estimated 2.4 million positions unfilled and put \$2.5 trillion in manufacturing GDP at risk over the next decade.



Shifting skillsets due to the introduction of advanced technologies and automation



Misperceptions of manufacturing jobs



Retirement of baby boomers

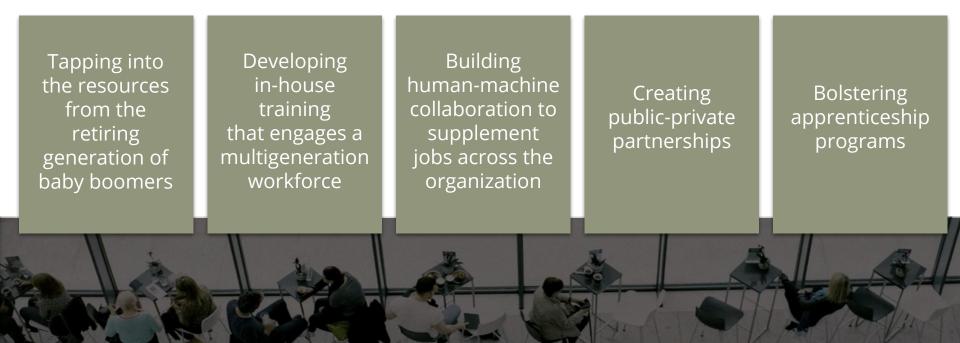


It takes more than 2 MONTHS to fill positions for skilled production workers, and more than 4 MONTHS for engineers, researchers, and scientists.



Manufacturing Skills Shortage

How can manufacturers positively influence the future of work?



Digital skills must marry human skills. 50% of manufacturers said they have already adopted automation, and the top skills that must accompany technology are critical thinking, programming, and digital.

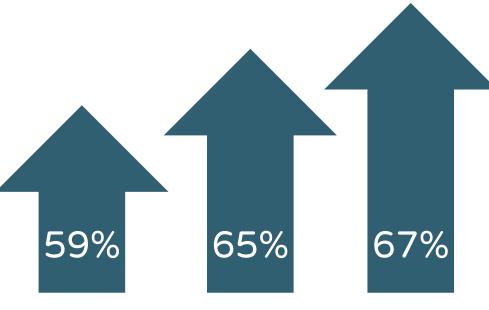
Source: www.deloitte.com/us/skillsgap



The Business Case for **Hiring Veterans**

In our recent survey, Veteran Hiring - Exploring the Bottom-line Value of Hiring Veteran Talent, the majority of survey takers ranked military talent higher in key areas including interview-to-hire, acceptance and retention rates.

MILITARY VETERANS VS. CIVILIANS: THE KPIs



INTERVIEW-TO-HIRE RATIO IS HIGHER AMONG VETERANS

ACCEPTANCE **BATES ARE HIGHER**

RETENTION BATES ARE HIGHER AMONG VETERANS AMONG VETERANS

Why Hire Military?

TOP 5 REASONS BUSINESSES HIRE VETERANS



HIGHLY QUALIFIED



ABLE TO HANDLE CHALLENGING AND STRESSFUL SITUATIONS



EFFICIENT AND PRODUCTIVE



VALUABLE TECHNICAL SKILLS



PROVEN LEADERSHIP SKILLS



SAY VETERANS ON THEIR TEAMS ARE THRIVING IN **TECHNICAL ROLES**



HAVE VETERANS IN ROLES THAT REQUIRE **LITTLE SUPERVISION**



Case Study: Phillips 66



Phillips 66 needed to increase the number of skilled technical talent to supplement its Union and Non-Union workforce in refinery locations Nationwide – many of which were in challenging locations.

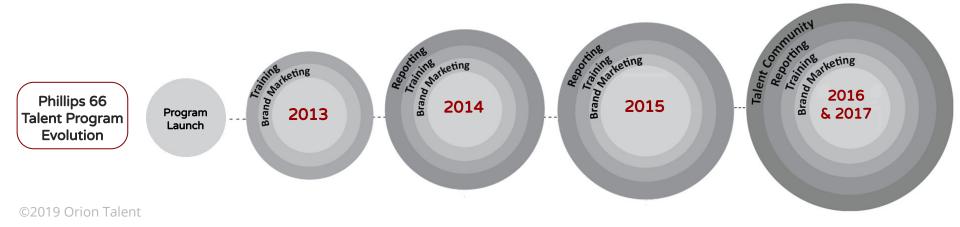
Orion Talent's Solution

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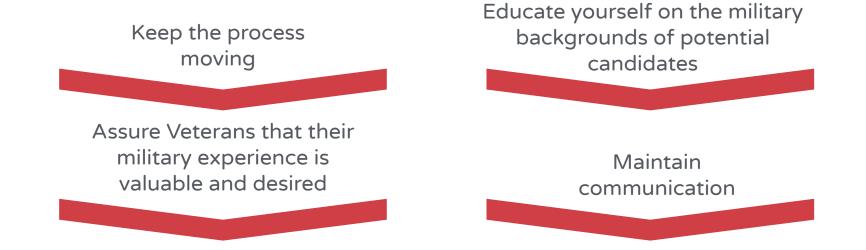
- Developed a business case for hiring Veterans based on the strong technical qualifications and training military technicians possess
- Created a site-specific recruiting plan that worked in conjunction with Union employment procedures
- Established a Veterans Employee Resource Group to assist in the onboarding process

Results

- Military hires make up more than 30% of all technical hires at Phillips 66's U.S. refineries
- On-site hiring events helped each refinery leverage military talent across multiple job families
- Veterans Employee Resource Group helped Phillips 66 boost retention rates among Veteran hires during the past 4 years



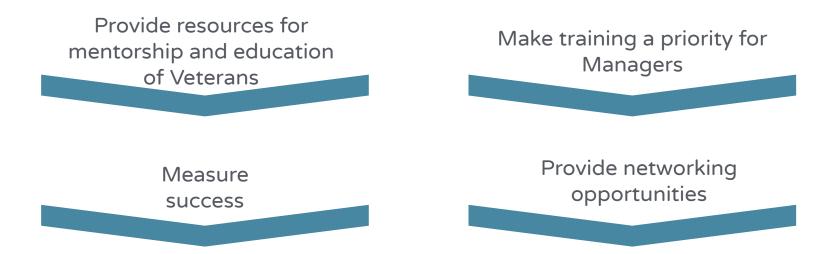
Best Practices: Interviewing



Many Veterans transitioning into the civilian workforce have never interviewed for a job before. As an interviewer, focus on creating a comfortable environment to best help Veterans sell themselves.

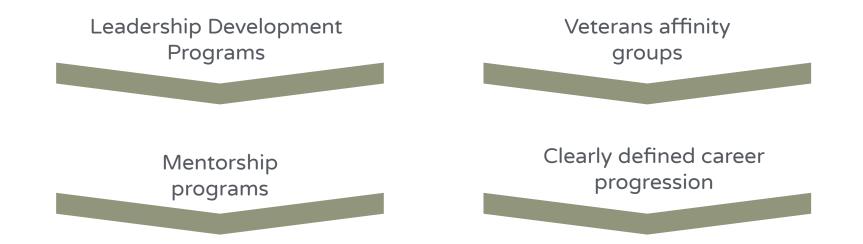
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Best Practices: Onboarding



Effective onboarding leads to increased job satisfaction, better job performance, greater organizational commitment and higher retention rates.

Best Practices: Retention



Veteran-focused programs and opportunities signify a company's investment in a Veteran's worth and potential for career progression.



Questions & Discussion

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